

Investors Gathering

Chandra Asri – Your Growth Partner



About Us

Chandra Asri



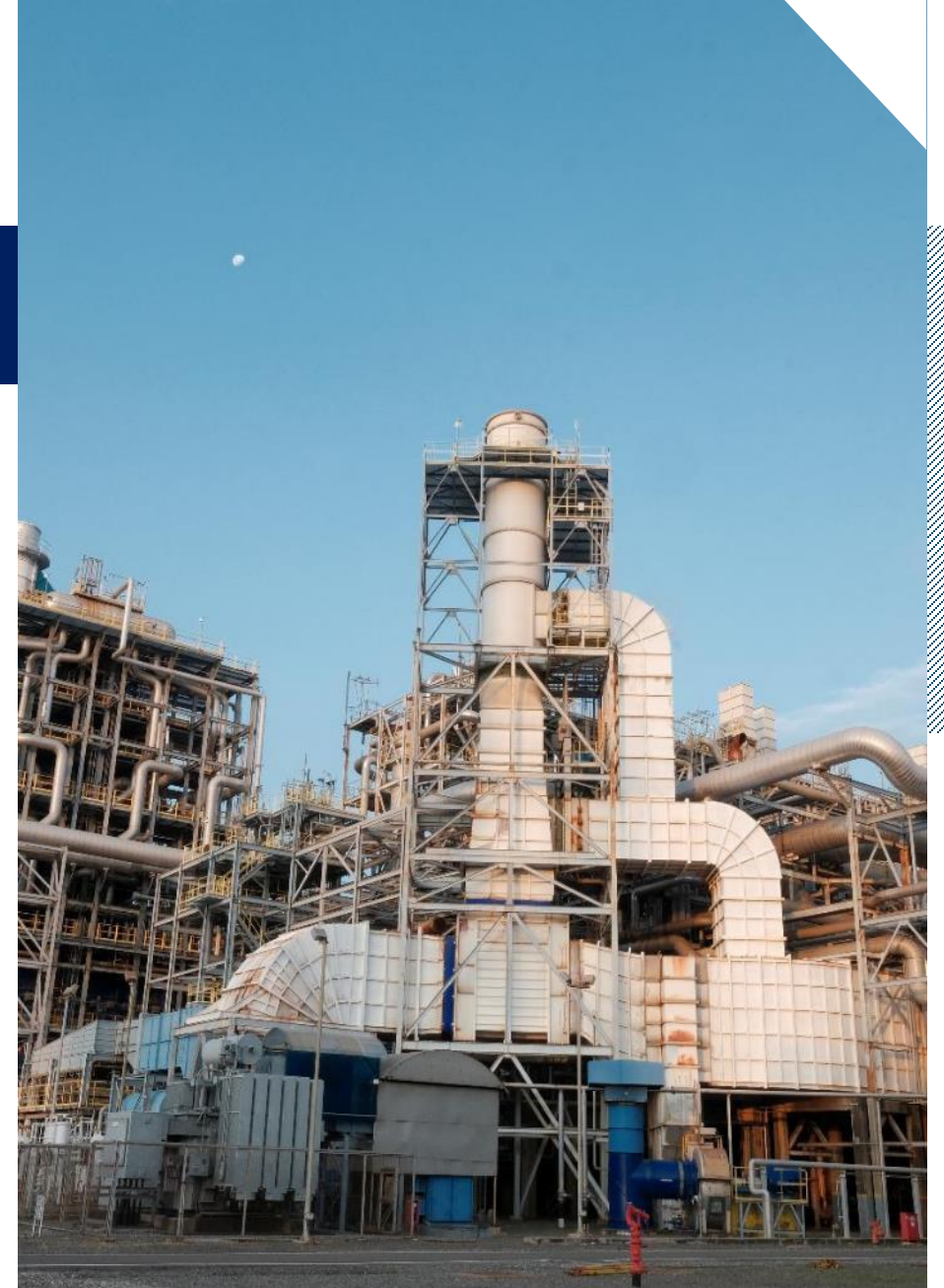
VISION

To be South East Asia's leading energy, chemical and infrastructure solutions company



MISSION

At Chandra Asri, we are dedicated to enhancing lives, communities, and the environment. Our mission is built on the pillars of innovative solutions and strong partnerships, with a solid commitment to sustainability, safety, and best practices.



Company Profile

Chandra Asri Group at a Glance

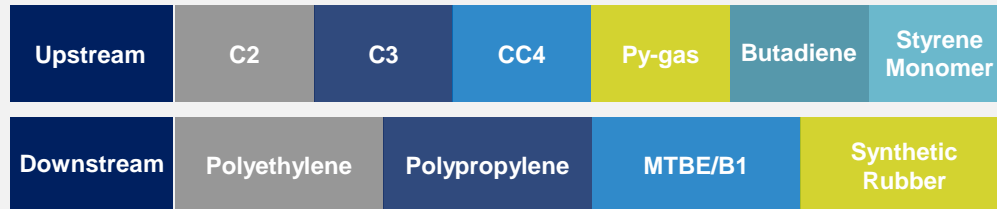


CHEMICAL

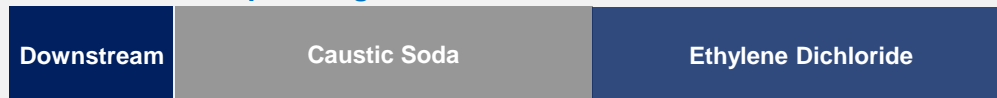


- Strategic Vital National Object
- Market Leadership in highly attractive Indonesia and SEA petrochemical market with domestic market share of up to 50%^[1]
- Support from Barito Pacific Group, Siam Cement Group, and Thai Oil Group

Chandra Asri's petrochemical streams:



Chandra Asri's upcoming chemical streams:



INFRASTRUCTURE



- Strengthening Chandra Asri's business franchise through expansion into core infrastructure facilities, via a dedicated special-purpose vehicle, Chandra Daya Investasi ("CDI")
- CDI is focused on generating long-term, stable, and sustainable shareholder returns
- It provides further growth upside to the assets under its portfolio through (i) value enhancement via operational excellence, (ii) realisation of cross-entity synergies, and (iii) integrating ESG best practices

Infrastructure



^[1] 50%, 40% and 32% of the domestic market (including imports) for Olefins, Polyethylene and Polypropylene, respectively

Chandra Asri as the Growth Partner of Choice

Solid track record of growth through partnerships with world-class institutions

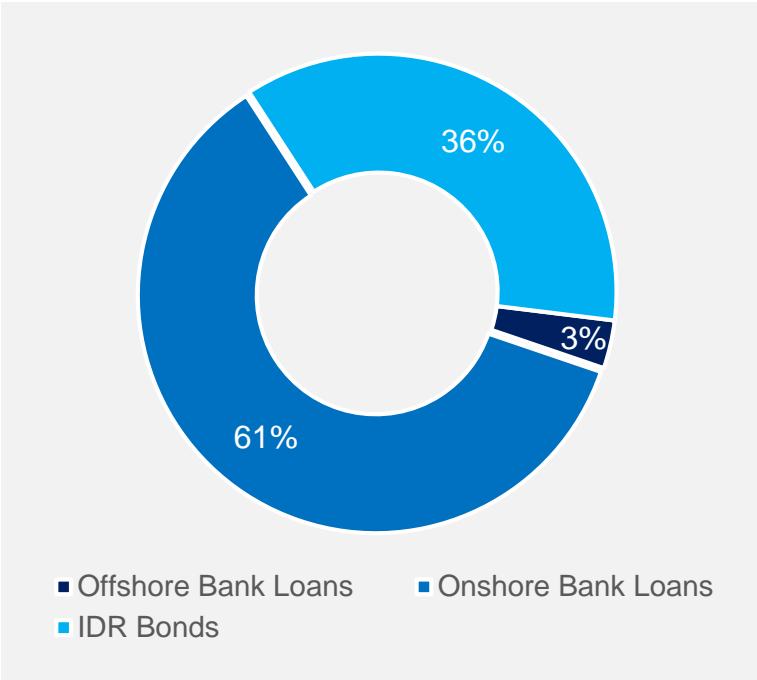


1	<ul style="list-style-type: none"> CA's shareholder (46.34%) Indonesia based conglomerate with diversified businesses 	<ul style="list-style-type: none"> Pefindo Rating: idA+ Available land for CAP's expansion
2	<ul style="list-style-type: none"> CA's shareholder (30.57%) One of the Asia's largest petrochemical companies 	<ul style="list-style-type: none"> Fitch Rating: A+ Product off-taker
3	<ul style="list-style-type: none"> CA's shareholder (15.00%) The largest oil refinery in Thailand 	<ul style="list-style-type: none"> Fitch Rating: A+ Feedstock supplier
4	<ul style="list-style-type: none"> One of the Indonesia's biggest conglomerates JV Partner in Jetty & Tank Farm Business through RPU 	
5	<ul style="list-style-type: none"> A French multinational tire manufacturer Fitch Rating: A- 	<ul style="list-style-type: none"> JV Partner in SSBR Business through SRI Product off-taker
6	<ul style="list-style-type: none"> Indonesia's largest integrated steel maker Partner in Energy & Water Infrastructure Business (KCE & KTI) 	
7	<ul style="list-style-type: none"> The 6th world's largest steel maker; HQ in South Korea S&P Rating: A- 	<ul style="list-style-type: none"> JV Partner in Energy Business (KPE) – electricity provider
8	<ul style="list-style-type: none"> The first Independent Power Producer in Thailand Tris Rating: AA+ 	<ul style="list-style-type: none"> JV Partner in Infrastructure business via CDI
9	<ul style="list-style-type: none"> One of the largest global diversified natural resource companies in the world 	<ul style="list-style-type: none"> JV Partner in acquiring Refinery, Ethylene Cracker & Downstream Chemical Assets of SECP

Robust Financial Resilience

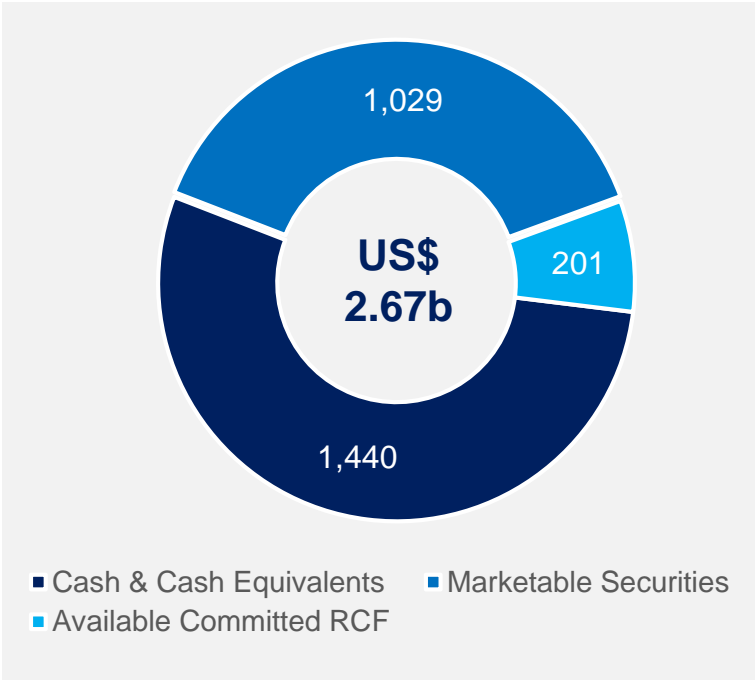
A Strong Balance Sheet Supports Chandra Asri's Financial Flexibility and Agility

Financing Sources* (%)

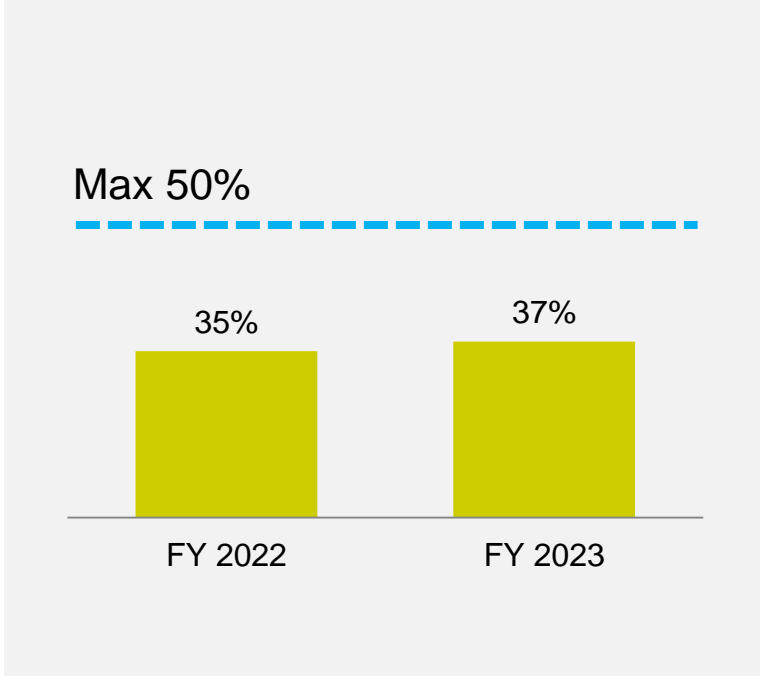


*Audited financial statement FY23

Liquidity Pool*



Debt-to-Capitalisation



Three Key Strategic Focus Areas

Chandra Asri's Exponential Growth is geared towards supporting Chemicals (Aster and CAA) and Infrastructure (CDI) expansion

Exponential Growth



Aster, CAA, & Infrastructure
Business

Organic Growth,
Programmatic M&A

Sustainability & ESG



Crystallise Framework

Broaden Partnerships

Digital Transformation



SERENE S/4HANA

Seamless Processes,
Renewed Systems,
New Ways of Working

Exponential Growth - Highlight of Chandra Asri's Achievements in 2023 (1/2)

Strategic steps through business diversification in the chemical and infrastructure sectors to enhance Chandra Asri Group's business performance.



Dukung Hilirisasi Nikel, Chandra Asri (TPIA) Gandeng INA Bangun Pabrik Chlor-Alkali

- PT Chandra Asri Petrochemical Tbk (Chandra Asri) dan Indonesia Investment Authority (INA) menandatangani perjanjian pembangunan pabrik chlor alkali



Action

Acquisition of Krakatau Steel's Subsidiaries: 70% Krakatau Chandra Energi (FKA Krakatau Daya Listrik) & 49% Krakatau Tirta Industri

Description

Chandra Asri acquired 70% share ownership of Krakatau Sarana Infrastruktur ("KSI") in Krakatau Chandra Energi ("KCE"), formerly known as Krakatau Daya Listrik ("KDL") and 49% share ownership of KSI in Krakatau Tirta Industri ("KTI") on February 27, 2023.

Purpose

Increasing the capacity of water and energy supply for industrial needs in Cilegon and the surrounding community.

This corporate action is also aimed at utilizing utilities to support operational, technical, and financial processes, especially for the future development of Chandra Asri's second global-scale petrochemical complex ("CAP2").

Together with INA, Exploring the Establishment of a World-Scale Chlor-Alkali Plant

Chandra Asri, together with the Indonesia Investment Authority (INA), has signed a Memorandum of Understanding to collaborate in developing a world-scale chlor-alkali plant in Indonesia, PT Chandra Asri Alkali ("CAA"), on Thursday, April 13, 2023.

Supporting the acceleration of the national downstream industry growth, supporting Indonesia's ambition as one of the world's largest nickel producers, while also positioning itself in the global electric vehicle value chain.

Increasing KCE's Ownership Stake in PT Krakatau Posco Energy to 45%

Significant investment in the energy infrastructure sector through majority-owned subsidiaries, namely KCE. The investment is divided into 2 stages with a value of up to US\$200m. With this investment value, KCE's ownership stake in PT Krakatau Posco Energy ("KPE") is now 45%.

Currently, KPE owns a power plant and supporting infrastructure utilities with a capacity of 200MW that operates using exhaust gas from PT Krakatau Posco and is supported by a long-term full offtake agreement contract valid until 2038.

Exponential Growth - Highlight of Chandra Asri's Achievements in 2023 (2/2)

A Subsidiary of Chandra Asri Group Secures a US\$194m investment from EGCO Group



Chandra Asri has secured a US\$194m investment from the Electric Generating Public Company Limited or EGCO Group ("EGCO"), an independent energy producer in Thailand. Following the completion of the transaction process, EGCO will hold a 30% stake in Chandra Asri's subsidiary, PT Chandra Daya Investasi ("CDI"), which is dedicated to infrastructure solutions.

Chandra Asri Group will continue to maintain a majority stake of 70% in CDI. The net proceeds will be used for the development of infrastructure businesses within Chandra Asri Group and EGCO, including energy, water, and tank & jetty facilities.

Exponential Growth – Acquisition of Shell Energy and Chemicals Park (Aster)

Transaction overview



Introduction to SECP

Shell Energy and Chemicals Park Singapore (SECP) comprises of a refinery with processing capacity of 237,000 barrels per day of crude oil, a 1.1 million metric ton per annum ethylene cracker on Pulau Bukom, and downstream chemical assets on Jurong Island, Singapore.

SECP is a fully integrated refinery and petrochemical manufacturing asset, with products supply into South East Asia and beyond.



Winning partnership with Glencore

Chandra Asri and Glencore can **leverage their combine strength** to **unlock new opportunities** to **remain competitive** amidst the energy transition, plan for **future long-term growth**, **expand and extend** our offering, and **deliver exceptional value** for all our stakeholders.



SECP is a good fit for Chandra Asri

Chandra Asri is uniquely positioned to capture value through SECP asset's acquisition:

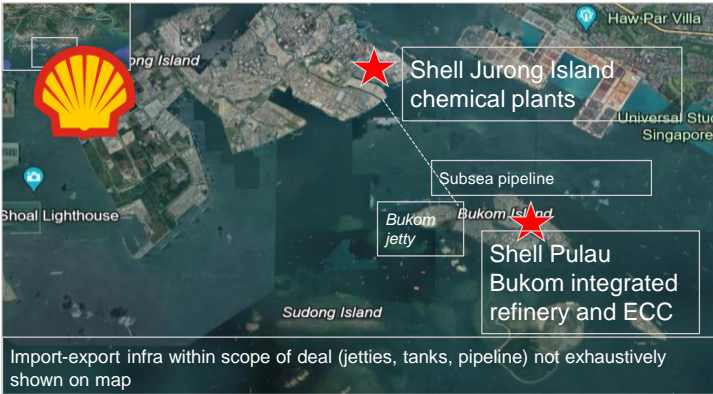
- **Strategically aligned to Chandra Asri's growth strategy**
- **Production complements Indonesia shorts for key fuel and chemical products** and can leverage local network
- **Leverage shareholder advantages** (Barito Pacific carbon credits, Thai Oil and SCG expertise and supply chain)

Exponential Growth – Acquisition of Shell Energy and Chemicals Park (Aster)

SECP is Shell’s integrated refining and chemical asset located in Pulau Bukom and Jurong Island in Singapore



Asset snapshot




Shell Energy and Chemicals Park (SECP)


- Integrated refining and chemical operations in Pulau Bukom and Jurong Island in Singapore
- Includes existing workforce and infra (jetties, tankage, pipeline)



Plant overview

Pulau Bukom

**Refinery**
237 kbd
Crude Processing Capacity

**Ethylene Cracker / ECC**
1.1 Mtpa
Ethylene Production Capacity

Shell Jurong Island (SJI)

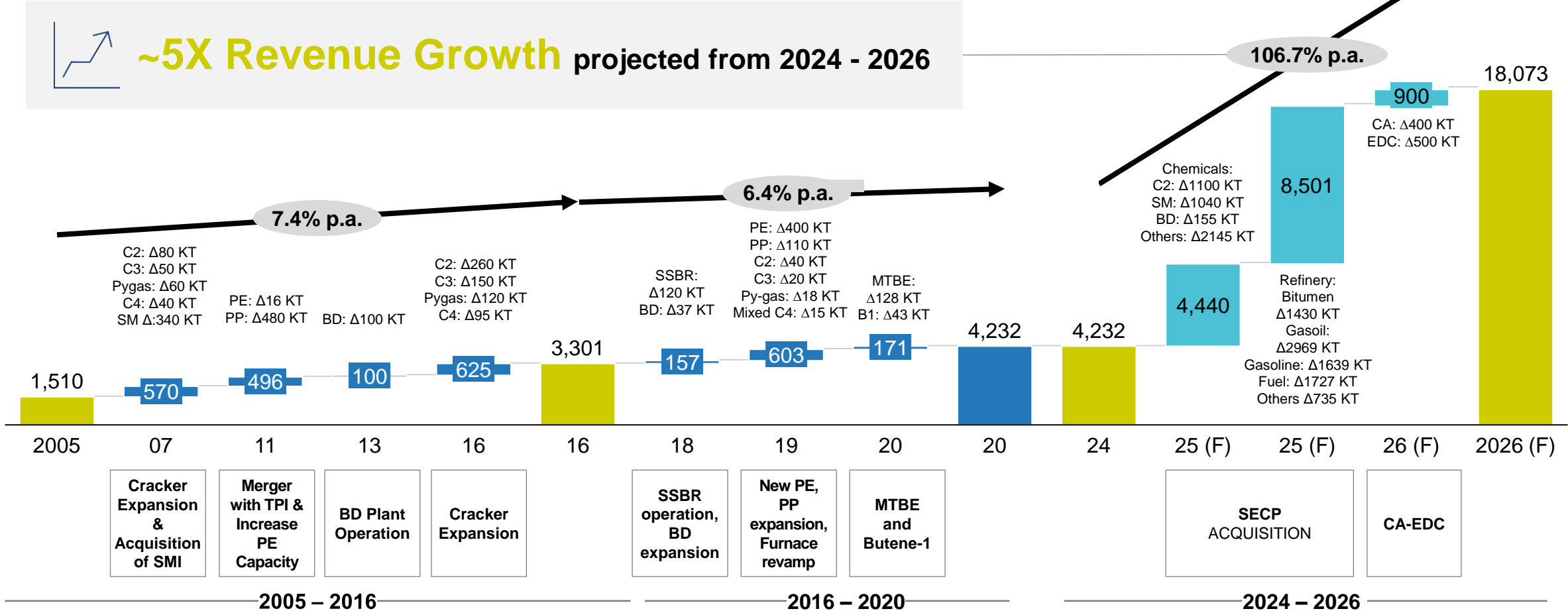
Downstream Chemicals

SMPO	SM	PO	MPG	Polyols	Differentiated Polyols
MEG	MEG		HPEO		Ethoxylates

Exponential Growth – Acquisition of Shell Energy and Chemicals Park (Aster)

Chandra Asri is poised to benefit significantly from the transaction

Total production volume from Chandra Asri assets, '000 ton



Sustainability ESG Framework

Continuous focus to weave ESG into strategic, financial and operational decisions



Resource use and Environmental Management

Energy Transition and Low Carbon Solution

Social and Community Engagement

Product Stewardship

OHS and Human Right

Nurture our People (Human Capital Development)

Supply Chain Management

I.T. and Security Management

Business Risk Management

Liability on Corporate Governance

ESG Communication and Disclosure (include Stakeholder Engagement)



ESG Impact

Elevated ESG Measures for Promoting Sustainable Impact and Long-Term Growth



Chandra Asri Group Successfully Installed more than 100km Plastic Asphalt Road



Chandra Asri Group manages 1.7 tons of plastic waste from Cilegon City DLH Competition



Collaborate with Syekh Nawawi Banten University on sustainable waste management education



5-year collaboration of Chandra Asri Group with Happy Hearts Indonesia



Chandra Asri Presents #IndonesiaAsri Sustainability Campaign



Supports Cirata Floating Solar PV to fulfill domestic content level



Chandra Asri Group supports mobility of deaf people through plastic waste circular economy



Chandra Asri Group supports a new, renewable, geothermal-based energy mix with Asrene®SP4808

Digital Transformation

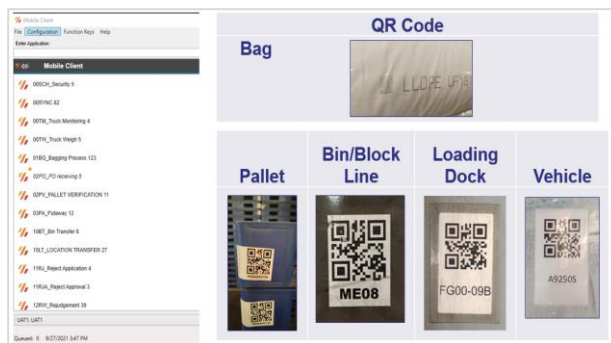
Recent achievement of Chandra Asri Group in Digital Transformation to enhance efficiency, productivity, customer service and competitiveness



National Lighthouse Industry 4.0 award by the Ministry of Industry

Chandra Asri has been recognized with the **National Lighthouse Industry 4.0 award** by the **Ministry of Industry**. This award reinforces Chandra Asri Group's position as a benchmark role model in digital transformation for industry players in similar sectors. The National Lighthouse Industry 4.0 award was officially **presented by the Minister of Industry, Agus Gumiwang Kartasasmita**.

This transformation involves the application of cutting-edge digital technologies such as **Internet of Things (IoT), Blockchain Technology, Supply Chain Automation, and Robotic Process Automation (RPA)** in our business processes and manufacturing operations to enhance efficiency, productivity, customer service and overall competitiveness.



Thank you

Feel free to reach out to us should you have any questions

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